Wed	nesday, 3 September 2025
Locati	on: Australia House, The Strand, London WC2B 4LA
8:20	Delegate arrival and Registration (Please bring photo ID for access to Australia House)
8:45	Welcome: Brigadier Andrew Dudgeon AM (Retd), Chair, Australian British Defence Catalyst
8:50	Australian Government Address : His Excellency the Hon Stephen Smith, Australian High Commissioner to the United Kingdom; Co-Author of the Defence Strategic Review
9:15	Message from Ukraine: Mykhailo Federov , First Deputy Prime Minister of Ukraine and Minister of Digital Transformation
9:20	Call to Arms: Virtual live in conversation with Andrii Hrytseniuk, CEO, Brave1
9:45	UK Government Address: Luke Pollard MP, Minister for the Armed Forces; MP for Plymouth Sutton and Devonport
10:15	 Russia and Ukraine China/US and the Pacific Short war fallacy and modern warfighting Keynote: Sir Lawrence Freedman KCMG CBE FBA, Emeritus Professor of War Studies, King's College London
10:30	Morning Tea
11:00	Campaigning in the Indo-Pacific Theatre Multi-domain warfighting in the Indo-Pacific The importance of multinational interoperability Keynote followed by Q&A: Vice Admiral Justin Jones AO CSC RAN, Chief of Joint Operations
11:30	Inter-operative Capability – Testing the reach Supporting battlespace management Digital disruption in the field Keynote followed by Q&A: Lieutenant General Sir Tom Copinger-Symes KCB CBE, Deputy Commander of UK Cyber & Specialist Operations Command
12:00	 Sixth Generation Capability GCAP report card Collaborative Combat Aircraft – GCAP opportunity Keynotes followed by a Panel Discussion moderated by Ticky Fullerton, CEO, Australian British Chamber of Commerce Air Vice-Marshal Jim Beck OBE, Director Capability & Programmes, Royal Air Force John Stocker, Regional Managing Director — Americas, BAE Systems Panel joined by Simon Murray, Autonomous Systems Europe Business Development and Strategy Lead, Boeing
1:00	Lunch
2:00	Strategic Intelligence Gathering from Ukraine

Forward leaning intelligence

Fresh challenges in the digital era

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2:00	 Keynotes followed by a Panel Discussion moderated by Andy Bamford, CEO, National Security Strategic Investment Fund General Sir Richard Barrons KCB CBE, Co-Author, Strategic Defence Review 2025 Air Vice-Marshal Di Turton AM, Australian Military Representative to NATO (and incoming Head Intelligence Capability) John Ridge CBE, Chief Adoption Officer, NATO Innovation Fund 	
3.00	T&E's role in Strategic Intelligence Keynote and Q&A: Steve Wadey OBE, Group CEO, QinetiQ	
3:15	Afternoon Tea	
3:45	 Strategic Investment – the framework Growth stage investment market AUKUS and NATO lens The NSSIF model Government role in shaping startup missions Keynotes followed by a Panel Discussion moderated by Ticky Fullerton, CEO, Australian British Chamber of Commerce The Rt Hon Sir Ben Wallace KCB PC, Former Secretary of State for Defence Andy Bamford, CEO, National Security Strategic Investment Fund Fergus Hanson, First Assistant Director General Cyber and Critical Technology Intelligence Centre, Australian Office of National Intelligence 	
4:45	 Strategic Investment - Private Sector Trusted Capital Changing market appetite Dual use Panel Discussion moderated by Joe Cassidy, Partner, Head of Technology, Media & Telecommunications, KPMG Mike Eakins, Chief Investment Officer, Phoenix Group James Chiswell, CEO, High Tor Capital Paul Wilkes, Partner, Osney Capital 	
5:30	Welcome Reception at Australia House hosted by His Excellency the Hon Stephen Smith, Australian High Commissioner to the United Kingdom Sponsored by Palantir Technologies	

8:00 8:25 8:30 9:00	Delegate arrival Welcome: Ticky Fullerton, CEO, Australian British Chamber of Commerce Ministry of Defence Address: David Williams CB, Permanent Secretary, Ministry of Defence Western Australia Ministerial Address: The Hon Paul Papalia CSC MLA, Western Australian Minister for Emergency Services; Corrective Services; Defence Industries; Veterans; Racing and Gaming
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9:30	South Australia Ministerial Address: The Hon Stephen Mullighan MP, South Australian Treasurer; Minister for Defence and Space Industries, Minister for Police
10:00	Morning Tea
10:30	 Meeting the imperative Perth 2027 – are we ready? UK Nuclear skills transfer Walking the talk on supply chains Keynotes followed by a Panel Discussion moderated by Ticky Fullerton, CEO, Australian British Chamber of Commerce Vice Admiral Sir Chris Gardner KBE, CEO, Submarine Delivery Agency Kate van Hilst, First Assistant Director General SSN Construction, Australian Submarine Agency Craig Lockhart, CEO, BAE Systems Australia Mark Goldsack CBE, Managing Director - Business Growth & AUKUS, Babcock Rich Palmer, Director - Future Programmes, Rolls Royce Submarines Western Australia's Capability Reach: Linda Dawson, Head of the Office of Defence Industries, WA Department of Premier and Cabinet
12:10	US Pillar 1 Review: Abe Denmark, Partner, Defense and National Security Practice, The Asia Group; former Senior Advisor to Secretary of Defense Lloyd Austin
12:20	Lunch
1:20	 AUKUS Pillar 1 - The Construction Piece Construction legacy Secure by design Early involvement of Defence Security risks in building facilities Keynotes followed by a Panel Discussion moderated by Leah Grantham, Chief of Staff, Babcock Australasia Dale Connor, COO and CEO Construction, Lendlease Paul Harrison, Divisional General Manager for Defence & Deputy Global Defence Lead, Mott MacDonald Panel joined by Glenn Sheedy, Director of Strategy & Transformation, Laing O'Rourke

Thursday, 4 September 2025		
2:20	 Sovereign Ready Ports – Stirling showcase The first contracts Collaboration pays dividends In conversation with Maria Rennie, UK Consul General for Western Australia Andy Mason, Senior Advisor Nuclear and AUKUS (UK) Lead, Empower Advisory Johnny Tripodi, General Manager, Defence and National Security, Lendlease 	
2:45	Across Capability Procurement Agile AND Innovative The case for a National Armaments Director Keynote Address: Andy Start, UK National Armaments Director Followed by an in conversation with Jonathon Gill, Partner, Global & UK Lead for Industrial Manufacturing & Defence, KPMG	
3:15	Afternoon Tea	
3:45	Queensland's Capability Reach Keynote Address: The Hon Jarrod Bleijie MP, Deputy Premier of Queensland; Minister for State Development, Infrastructure and Planning; Minister for Industrial Relations	
4:00	 Building AUKUS Advanced Capability Role of the war fighter Strategic Review influence Change of pace Keynotes followed by a Panel Discussion moderated by Kathryn Essex, Head of the Security and Defence Industry Team, British High Commission Canberra Major General Hugh Meggitt AM CSC, Head, Advanced Strategic Capabilities Accelerator Damian Parmenter CBE, Senior Counselor, Palantir Technologies 	
5:00	End of Catalyst Session	
7:00	Catalyst Dinner at Mansion House, Walbrook, London EC4N 8BH with Sir Stephen Lovegrove GCMG KCB, Prime Minister's Special Representative on AUKUS Co-Sponsored by MBDA and PentenAmio	

Friday, 5 September 2025		
Locati	on: 116 Pall Mall (Institute of Directors), Nash Room Level 2, London SW1Y 5ED	
8:45	Delegate arrival	
9:00	Welcome: Ticky Fullerton, CEO, Australian British Chamber of Commerce	
9:05	Progress and Benefits of AUKUS: Air Chief Marshal The Lord Peach KG GBE KCB DL, Former Chief of the Defence Staff	
9:20	 Collaboration and Supply Chains across AUKUS Australia-UK Industry Development Across AUKUS delivery SSNA shipyard: supply chain risk Keynotes followed by a Panel Discussion moderated by: Brigadier Rory Copinger-Symes CBE (Retd), Senior Advisor, SecureCloud+ Avril Jolliffe, Director-General International Collaboration & Exports, Ministry of Defence Stephen Faulkner, CEO, PMB Defence Panel joined by: David Goodrich OAM, Executive Chairman & Chief Executive, Anduril APAC Ben James AM DSM, CEO Australia & NZ, NIOA 	
10:20	Morning Tea	
10:50	 The License Free Environment and the AUKUS Difference Report Card: streamlining AUKUS defence trade ITAR Excluded Technology List Panel Discussion moderated by Kathryn Essex, Security and Defence Industry, British High Commission Canberra UK: Greg Mallitte, Deputy Head, International Collaboration & Exports, Ministry of Defence AUS: David Nockels, First Assistant Secretary, Defence Trade, Regulation and Industrial Collaboration, Department of Defence US: Sarah Heidema, Office Director, Defense Trade Controls Policy, U.S. Department of State 	
11:30	Defence SA – Osborne to Advanced Capability Keynote: Matt Opie, Chief Executive, Defence SA Followed by a fireside chat with Matthew Jones, Senior Vice President, Codan	
11:50	The Growth Alliance Plymouth Keynote: Amanda Ratsey, Head of Economy & Investment, Plymouth City Council	
12:00	Social Value and Jobs UK Defence Industrial Strategy Meeting the ask on skills and workforce Bringing the community on board Keynotes followed by a Panel Discussion moderated by Ticky Fullerton, CEO, Australian British Chamber of Commerce	

Friday, 5 September 2025		
12:00	 The Rt Hon Lord Spellar, UK Trade and Investment Envoy to Australia; Vice Chair, AUKUS APPG Lee Warren, Director - Engineering & Technology, Rolls Royce Submarines Liz McKinney-Bennett, Defence Strategic Engagement Lead, Mott MacDonald Panel joined by: Trudy Harrison, Market Development Consultant, Westlakes; former Minister for the Future of Transport; former Environment Minister; former MP for Copeland 	
1:00	Lunch	
2:00	 Team Hypersonics (UK) in AUKUS – A Complex Weapons focus Framework and HyFliTE programme SDR focus on 'always on' Industry as a fundamental input to capability Industry-customer collaboration Keynotes followed by a Panel Discussion moderated by Brigadier Andrew Dudgeon AM (Retd), Chair, Australian British Defence Catalyst Paul Wilson, Deputy Director Strategic Programmes & Head Team Hypersonics (UK), Ministry of Defence James Allibone, Group Business Development Director, MBDA UK Ltd 	
3:00	Afternoon Tea	
3:20	 Complex Weapons - building the sector Local sovereign capability in balance with FMS Guiding role of primes to access investors and support small player innovation Enabling role of government Keynote from: Ben James AM DSM, CEO Australia & NZ, NIOA Followed by a Panel Discussion moderated by Samuel Hayes, Global Executive for Defence & National Security, KPMG Ben James AM DSM, CEO Australia & NZ, NIOA Tom Tizard, General Manager, MBDA Australia Brigadier Don Roach AM (Retd), Executive Defence and Industry Engagement, Queensland Government Doug Graham, Vice President, Strategic Defense Initiatives, Lockheed Martin 	
4:20	 GWEO Showcase Supply chain and collaboration showcase Adjacent technology AI and Autonomous Keynotes followed by a Panel Discussion: Matt Hill, CEO, Hypersonix Blake Nikolic, CEO, Black Sky Industries Panel joined by: Jason Murray, Co-Founder and CEO, ARES Armaments Australia 	
5:00	The Take Out	
5:20	End of Catalyst	